(a nonprofit Michigan corporation) Ann Arbor, Michigan

Financial Statements

June 30, 2021 and 2020



Table of Contents

Independent Auditors' Report		Pages 1-2
Statements of Financial Position June 30, 2021 and 2020		Pages 3-4
Statement of Activities Year ended June 30, 2021		Page 5
Statement of Activities Year ended June 30, 2020		Page 6
Statement of Functional Expenses Year ended June 30, 2021		Page 7
Statement of Functional Expenses Year ended June 30, 2020		Page 8
Statements of Cash Flows Years ended June 30, 2021 and 2020		Page 9
Notes to Financial Statements	F	Pages 10-23



Independent Auditors' Report

To the Board of Directors Food Gatherers Ann Arbor, Michigan

Opinion

We have audited the accompanying financial statements of Food Gatherers (a nonprofit organization), which comprise the statements of financial position as of June 30, 2021 and 2020, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material aspects, the financial position of Food Gatherers as of June 30, 2021 and 2020, and the changes it its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section in our report. We are required to be independent of Food Gatherers and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Food Gatherers' ability to continue as a going concern within one year after the date that the financial statements are available to be issued.



Independent Auditors' Report (continued)

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

• Exercise professional judgment and maintain professional skepticism throughout the audit.

• Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.

• Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Food Gatherers' internal control. Accordingly, no such opinion is expressed.

• Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.

• Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Food Gatherers' ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audits, significant audit findings, and certain internal control related matters that we identified during the audits.

Altruíc Advísors. CPAs

Certified Public Accountants

Ann Arbor, Michigan December 6, 2021

Statements of Financial Position

June 30	2021	2020
ASSETS		
Current Assets		
Cash and cash equivalents	\$ 5,145,815	\$ 5,429,387
Investments	4,651,570	1,185,269
Food inventory, net of allowance for spoilage of		
\$45,227 in 2021 and \$60,192 in 2020	1,496,168	1,002,041
Pledges and grants receivable	100,170	
Accounts receivable	7,423	7,340
Prepaid expenses	49,505	53,704
Total current assets	11,450,651	7,677,741
Property and Equipment		
Equipment and furniture	619,974	584,875
Vehicles	130,493	130,493
Building and improvements	5,163,657	5,163,657
Land	165,613	165,613
Less accumulated depreciation	(2,040,950)	(1,862,855)
Net property and equipment	4,038,787	4,181,783
Other Assets		
Beneficial interest in assets held by foundation	264,199	196,180
Right-of-use asset, net	250,224	194,016
Total other assets	514,423	390,196
Total assets	\$ 16,003,861	\$ 12,249,720

Statements of Financial Position (continued)

June 30	2021	2020
LIABILITIES AND NET ASSETS		
Current Liabilities		
Accounts payable	\$ 87,696	\$ 38,500
Accrued compensation and benefits	70,886	118,621
Current portion of operating lease obligations	58,675	55,066
Total current liabilities	217,257	212,187
Long Term Liabilities		
Operating lease obligations, net of current portion	191,549	138,950
Total liabilities	408,806	351,137
Net Assets		
Without donor restrictions		
Undesignated	7,836,538	4,994,918
Net property and equipment	4,038,787	4,181,783
Board-designated endowment	264,199	196,180
Board-designated for operations	3,211,550	2,438,174
Total without donor restrictions	15,351,074	11,811,055
With donor restrictions	243,981	87,528
Total net assets	15,595,055	11,898,583
Total liabilities and net assets	\$ 16,003,861	\$ 12,249,720

Statement of Activities

Year ended June 30, 2021

	Without Donor Restrictions	With Donor Restrictions	Total
Operating Support and Revenue			
Operating Support In-kind grants and contributions	\$ 13,378,320	\$	\$ 13,378,320
Contributions	5,500,717		5,500,717
Grants	2,659,917	255,833	2,915,750
Special event, net of expenses of \$479 in 2021 Net assets released from restrictions	635,683		635,683
Satisfaction of program restrictions	99,380	(99,380)	
Total operating support	22,274,017	156,453	22,430,470
On exerting Development			
Operating Revenue Food bank revenue	156,450		156,450
Other revenue	33,647		33,647
Total operating revenue	190,097		190,097
Total operating support and revenue	22,464,114	156,453	22,620,567
	,,		,=_,==;==;==
Operating Expenses			
Program services			
Food rescue and distribution	17,080,286		17,080,286
Community kitchen	585,277		585,277
Summer food service program Total program services	<u>466,485</u> 18,132,048		<u>466,485</u> 18,132,048
Supporting services	10,132,040		10,132,040
General and administrative	439,708		439,708
Fundraising	552,126		552,126
Total supporting services	991,834		991,834
Total operating expenses	19,123,882		19,123,882
Total operating support and revenue			
in excess of operating expenses	3,340,232	156,453	3,496,685
Other Changes			
Investment income	131,768		131,768
Change in value of beneficial interest in			-
assets held by foundation	68,019		68,019
Total other changes	199,787		199,787
Change in Net Assets	3,540,019	156,453	3,696,472
Net Assets, Beginning of Year	11,811,055	87,528	11,898,583
Net Assets, End of Year	\$ 15,351,074	\$ 243,981	\$ 15,595,055

Statement of Activities

Year ended June 30, 2020

Operating Support and Revenue	ithout Donor Restrictions	/ith Donor estrictions	Total
Operating Support In-kind grants and contributions Contributions	\$ 10,504,196 4,850,447	\$	\$ 10,504,196 4,850,447
Grants Special event, net of expenses of \$1,116 in 2020 Net assets released from restrictions	2,252,882 376,993	100,000	2,352,882 376,993
Satisfaction of program restrictions Expiration of time restrictions	 119,972 86,382	 (119,972) (86,382)	40.004.540
Total operating support	 18,190,872	 (106,354)	18,084,518
Operating Revenue Food bank revenue Other revenue	 310,985 2,526		310,985 2,526
Total operating revenue	 313,511		313,511
Total operating support and revenue	 18,504,383	 (106,354)	18,398,029
Operating Expenses Program services			
Food rescue and distribution	13,902,114		13,902,114
Community kitchen	495,835		495,835
Summer food service program	 353,969	 	353,969
Total program services	 14,751,918	 	14,751,918
Supporting services General and administrative	427,656		427,656
Fundraising	484,560		484,560
Total supporting services	 912,216	 	912,216
Total operating expenses	 15,664,134		15,664,134
Total operating support and revenue in excess (deficit) of operating expenses	 2,840,249	 (106,354)	2,733,895
Other Changes Investment income Change in value of beneficial interest in	34,826		34,826
assets held by foundation	(862)		(862)
Loss on disposal of property and equipment	(5,030)		(5,030)
Total other changes	 28,934		28,934
Change in Net Assets	2,869,183	(106,354)	2,762,829
Net Assets, Beginning of Year	 8,941,872	 193,882	9,135,754
Net Assets, End of Year	\$ 11,811,055	\$ 87,528	\$ 11,898,583

The accompanying Notes are an integral part of these financial statements

Statement of Functional Expenses

YearendedJune30,2021

	Program Services					Supporting Services			
	Food Rescue and Distribution	Community Kitchen	Summer Food Service Program	Total	General and Administrative	Fundraising	Total	Total Expenses	
Donated food	\$ 12,540,107	\$ 258,559	\$ 129,279	\$ 12,927,945	\$	\$	\$	\$ 12,927,945	
Cost of food sales	1,949,571	52,293	252,753	2,254,617				2,254,617	
Total cost of food distributed	14,489,678	310,852	382,032	15,182,562				15,182,562	
Salary and wages	1,102,702	165,184	31,469	1,299,355	268,536	269,616	538,152	1,837,507	
Fringe benefits	190,903	34,747	4,393	230,043	17,991	31,998	49,989	280,032	
Payroll taxes	82,719	20,539	2,274	105,532	13,147	17,119	30,266	135,798	
Total personnel costs	1,376,324	220,470	38,136	1,634,930	299,674	318,733	618,407	2,253,337	
Occupancy	274,136	22,605	2,283	299,024	16,709	16,543	33,252	332,276	
Grants to partner agencies	256,675			256,675				256,675	
Equipment rental and maintenance	e 172,721	3,561	1,781	178,063				178,063	
Depreciation	159,230			159,230	28,099		28,099	187,329	
Supplies	125,029	24,438	17,129	166,596	5,906	843	6,749	173,345	
Bank and credit card charges					5,458	110,565	116,023	116,023	
Vehicle expenses	71,555	1,475	738	73,768				73,768	
Partner programs	61,236		1,894	63,130				63,130	
Advertising and marketing	4,630			4,630		58,424	58,424	63,054	
Insurance	38,128	404	202	38,734	11,300		11,300	50,034	
IT consulting and website	4,936			4,936	16,210	17,354	33,564	38,500	
Postage and shipping	1,513	4	17	1,534	226	27,044	27,270	28,804	
Miscellaneous expense					26,446	30	26,476	26,476	
Accounting fees					25,970		25,970	25,970	
Telephone	19,027	757	819	20,603	1,613	1,118	2,731	23,334	
Specific assist - stipends			18,800	18,800				18,800	
Evaluation and planning	10,000			10,000				10,000	
Training	8,226		837	9,063	107	245	352	9,415	
Dues and subscriptions	5,456	606	10	6,072	947	1,141	2,088	8,160	
Travel	1,786	105	1,807	3,698	148	86	234	3,932	
Legal fees					895		895	895	
Total expenses	\$ 17,080,286	\$ 585,277	\$ 466,485	\$ 18,132,048	\$ 439,708	\$ 552,126	\$ 991,834	\$ 19,123,882	

The accompanying Notes are an integral

part of these financial statements

Statement of Functional Expenses

YearendedJune30,2020

		Program	n Services		S			
	Food Rescue and Distribution	Community Kitchen	Summer Food Service Program	Total	General and Administrative	Fundraising	Total	Total Expenses
Donated food	\$ 10,644,299	\$ 219,470	\$ 109,735	\$ 10,973,504	\$	\$	\$	\$ 10,973,504
Cost of food sales	1,294,786	51,797	175,509	1,522,092				1,522,092
Total cost of food distributed	11,939,085	271,267	285,244	12,495,596				12,495,596
Salary and wages	844,218	133,883	29,635	1,007,736	276,693	246,850	523,543	1,531,279
Fringe benefits	170,393	30,754	4,543	205,690	19,858	31,787	51,645	257,335
Payroll taxes	66,804	17,403	2,268	86,475	15,296	16,568	31,864	118,339
Total personnel costs	1,081,415	182,040	36,446	1,299,901	311,847	295,205	607,052	1,906,953
Occupancy	178,444	15,691	1,011	195,146	13,263	15,783	29,046	224,192
Supplies	147,601	17,463	6,918	171,982	11,556	148	11,704	183,686
Depreciation	149,771			149,771	26,430		26,430	176,201
Equipment rental and maintenance	9 140,346	2,894	3,675	146,915				146,915
Bank and credit card charges					3,937	78,784	82,721	82,721
Vehicle expenses	68,414	1,411	705	70,530				70,530
Grants to partner agencies	70,000			70,000				70,000
Advertising and marketing	1,173	58		1,231	25	52,794	52,819	54,050
Insurance	36,439	419	209	37,067	5,925		5,925	42,992
Partner programs	36,894			36,894				36,894
IT consulting and website	4,605			4,605	16,118	13,151	29,269	33,874
Telephone	20,951	767	351	22,069	1,622	1,210	2,832	24,901
Accounting fees					24,146		24,146	24,146
Postage and shipping	2,235	2	25	2,262	254	21,287	21,541	23,803
Specific assist - stipends		3,255	15,600	18,855				18,855
Travel	8,830	84	3,245	12,159	817	1,632	2,449	14,608
Training	7,870	483	45	8,398	218	407	625	9,023
Miscellaneous expense	430			430	7,547	47	7,594	8,024
Dues and subscriptions	2,611	1	495	3,107	621	4,112	4,733	7,840
Donated delivery services	5,000			5,000				5,000
Legal fees					3,330		3,330	3,330
Total expenses	\$13,902,114	\$ 495,835	\$ 353,969	\$ 14,751,918	\$ 427,656	\$ 484,560	\$ 912,216	\$ 15,664,134

The accompanying Notes are an integral

part of these financial statements

Statements of Cash Flows

Increase (Decrease) in Cash and Cash Equivalents

Years ended June 30	2021	2020
Cash Flows From Operating Activities		
Change in net assets	\$ 3,696,472	\$ 2,762,829
Adjustments to reconcile change in net assets	φ 0,000, -	\$ 2,102,020
to net cash provided by operating activities		
Depreciation	187,329	176,201
Amortization of right-of-use assets	,	,
Change in donated food inventory and provision for spoilage	(450,375)	474,307
Net realized and unrealized gain on investments	(105,426)	,
Change in value of beneficial interest in	(100,100)	
assets held by foundation	(68,019)	(138)
Loss on disposition of property and equipment	(,,	5,030
Increase (decrease) from changes in assets and liabilities		-,
Purchased food inventory	(43,752)	(209,354)
Pledges and grants receivable	(100,170)	86,382
Accounts receivable	(83)	32,724
Prepaid expenses	4,199	(29,843)
Accounts payable	49,196	(28,002)
Accrued compensation and benefits	(47,735)	29,879
Other accrued expenses		(1,546)
Net cash provided by operating activities	3,121,636	3,298,469
Cash Flows From Investing Activities		
Purchases of property and equipment	(44,333)	(340,649)
Net purchases of investments	(3,360,875)	(126,969)
. Net cash used by investing activities	(3,405,208)	(467,618)
Net Increase (Decrease) in Cash and Cash Equivalents	(283,572)	2,830,851
Cash and Cash Equivalents, Beginning of Year	5,429,387	2,598,536
Cash and Cash Equivalents, End of Year	\$ 5,145,815	\$ 5,429,387

Notes to Financial Statements

June 30, 2021 and 2020

Note 1 - Nature of Organization and Significant Accounting Policies

Nature of Organization. Food Gatherers ("the Organization") is a not-for-profit Michigan corporation recognized as exempt from federal income taxes pursuant to Section 501(c)(3) of the Internal Revenue Code. The Organization's sources of support and revenue are primarily private and public contributions and grants, special events, food bank sales, and in-kind donations. The Organization supports local feeding programs throughout Washtenaw County through collection and delivery of surplus perishable food from local sources and from the acquisition and distribution of nonperishable food through a national food bank program.

Description of Program Services:

Food Rescue and Distribution. Food Gatherers procures unsellable, but edible, food from the food industry, receives direct donations of food, administers certain government food programs, and purchases food from wholesalers. Food is stored and packaged and delivered to more than 100 other nonprofit agencies such as homeless shelters, food pantries, low income housing, and after school programs, who then distribute food to people in need throughout Washtenaw County.

Community Kitchen. Food Gatherers operates the Community Kitchen, which is located in the Robert J. Delonis Center, home of the Shelter Association of Washtenaw County. Volunteers transform rescued and bulk food into useful food resources, and prepare and serve approximately 19 meals per week to those in need.

Summer Food Service Program. The Summer Food Service Program ("SFSP") was created to ensure that children in lower-income areas could continue to receive nutritious meals during long school vacations when they do not have access to the National School Lunch or School Breakfast Programs. The SFSP is a program of the United States Department of Agriculture, which provides funding to cover the costs of the meals at eligible sites. Food Gatherers is the largest sponsor of the SFSP for children in Washtenaw County. Free meals are made available to children under 18 years of age and for persons up to age 26 who are enrolled in an educational program for the mentally or physically disabled that is recognized by a state or local public educational agency.

Description of Supporting Services:

General and Administrative. Includes the functions necessary to provide support to the Organization's program activities. General and administrative activities include those that provide governance (Board of Directors), oversight, business management, financial recordkeeping, budgeting, legal services, human resource management, and similar activities that ensure an adequate working environment and an equitable employment program.

Fundraising. Provides the structure necessary to encourage and secure private financial support from individuals, foundations, governments, and corporations, including donations and pledges received during special events. The majority of Food Gatherers' special event revenue is generated through the annual Rockin' and Grillin' events.

Notes to Financial Statements

June 30, 2021 and 2020

Note 1 - Nature of Organization and Significant Accounting Policies (continued)

Use of Estimates. The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Basis of Accounting. The financial statements of the Organization have been prepared on the accrual basis of accounting and, accordingly, reflect all significant receivables, payables, and other liabilities.

Board Designated Endowment. The Board of Directors has determined that a portion of the Organization's net assets meet the definition of endowment funds under the Uniform Prudent Management of Institutional Funds Act (UPMIFA), enacted by the State of Michigan in 2009. The Organization has interpreted UPMIFA as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary.

As a result of this interpretation, the Organization generally classifies as endowment net assets (a) the original value of gifts donated to the endowment, (b) the original value of subsequent gifts to the endowment, and (c) accumulations to the endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. In accordance with UPMIFA, the Organization considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds: (1) the duration and preservation of the various funds, (2) the purposes of the donor-restricted endowment funds, (3) general economic conditions, (4) the possible effect of inflation and deflation, (5) the expected total return from income and the appreciation of investments, (6) other resources of the Organization, and (7) the Organization's policies.

Endowment Investment Policies. The Organization has adopted investment policies that include a conservative risk tolerance to ensure the long-term stability of its endowment funds. To achieve the objective of the endowment, the investment policy attempts to maximize total return consistent with an acceptable level of risk. Endowment assets are invested in a well-diversified asset mix that is intended to result in a consistent inflation-protected rate of return that has sufficient liquidity to make annual distributions, while growing the fund if possible. Investment risk is measured in terms of the total endowment fund; investment assets and allocation between asset classes and strategies are managed to not expose the fund to unacceptable levels of risk.

Endowment Spending Policies. Provided that there are annual earnings from the investments of the endowment funds, the Organization expends the earnings in accordance with the direction of the applicable donor gift instrument.

Cash and Cash Equivalents. The Organization considers all highly liquid debt instruments with maturities of three months or less to be cash equivalents. The carrying value of cash and cash equivalents approximates fair value because of the short maturities of those financial instruments.

Investments. The Organization's investments are stated at fair value. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The Organization's management determines the valuation policies utilizing information provided by the investment advisors and custodians. *See Fair Value Measurements.*

Notes to Financial Statements

June 30, 2021 and 2020

Note 1 - Nature of Organization and Significant Accounting Policies (continued)

Unrealized gains and losses are included in the change in net assets in the accompanying statements of activities. Investment income and gains restricted by donors are reported as increases in net assets without donor restrictions if the restrictions are met (either a stipulated time period ends or a purpose restriction is accomplished) in the reporting period in which the income and gains are recognized.

Fair Value Measurements. The Organization reports using fair value measurements, which requires enhanced disclosures about investments that are measured and reported at fair value and establishes a framework for measuring fair value. The framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy are described below:

Level 1. Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Organization has the ability to access.

Level 2. Inputs to the valuation methodology include:

- Quoted prices for similar assets or liabilities in active markets;
- Quoted prices for identical or similar assets or liabilities in inactive markets;
- Inputs other than quoted prices that are observable for the asset or liability; and
- Inputs that are derived principally from or corroborated by observable market data by correlation or other means.

If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3. Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

The following are descriptions of the valuation methodologies used for assets measured at fair value on a recurring basis:

Equity Securities. The Organization values securities with readily determinable market values at fair value as determined by quoted market prices on national securities exchanges valued at the closing price on the last business day of the fiscal year. Securities traded on the over-the-counter market are valued at the last reported bid price.

Taxable Bonds and Taxable Bond Funds. The Organization values taxable bonds and taxable bond funds at fair value by discounting the related cash flows on current yields of similar instruments with comparable durations considering the credit-worthiness of the issuer. Early withdrawal charges may apply in the event the instruments are liquidated prior to their scheduled maturity date.

Notes to Financial Statements

June 30, 2021 and 2020

Note 1 - Nature of Organization and Significant Accounting Policies (continued)

Beneficial Interest in Assets Held by Foundation. The Organization values the beneficial interest in assets held by Ann Arbor Area Community Foundation ("the Foundation") at the net asset value ("NAV") of units held by the Organization at year end. The NAV, as provided by the Foundation, is used as a practical expedient to estimate fair value. The NAV is based on the fair value of the underlying investments held by the Foundation less its liabilities. This practical expedient is not used when it is determined to be probable that the Foundation will sell the investment for an amount different than reported NAV.

The carrying amount of other assets held by the Organization approximate fair value due to the short-term nature of such assets.

The valuation methodologies may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Organization believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

Food inventory. Purchased food inventory is comprised of nonperishable purchased food, and is stated at lower of cost or market value. Cost is determined on a first-in, first-out basis. Donated food inventory is comprised of perishable and nonperishable food and is recorded as inventory and contribution support at its estimated fair value at the date of donation, taking into consideration spoilage and utility for use. See *Donated Food Inventory.*

Pledges and Grants Receivable. Pledges and grants receivable are all expected to be paid within one year and are stated net of allowances for doubtful amounts. Management provides for probable doubtful pledges through a provision for bad debt expense and an adjustment to the allowance account based on its assessment of the current status of individual pledges and grants. Balances still outstanding after management has used reasonable collection efforts are written off through a reduction to the allowance account and a corresponding reduction to the receivable account. Management has determined that pledges and grants receivable are fully collectible and has not recorded an allowance for doubtful pledges and grants as of June 30, 2021. There were no pledges and grants receivable as of June 30, 2020.

Accounts Receivable. Predominately all accounts receivable at June 30, 2021 and 2020 are related to food bank sales. Management has determined that accounts receivable are fully collectible and has not recorded an allowance for doubtful accounts as of June 30, 2021 and 2020.

Property and Equipment. It is the Organization's policy to capitalize property and equipment at cost for purchases over \$5,000, while repair and maintenance items are charged to expense. Donations of property and equipment are capitalized at their estimated fair value at the date of gift. Such donations are reported as unrestricted contributions unless the donor has restricted the donated asset to a specific purpose. Property and equipment are depreciated using the straight-line method over the estimated useful lives of the assets. In general, asset lives are ten to thirty-nine years for buildings and improvements, five years for vehicles, and three to five years for equipment and furniture. Depreciation expense for the years ended June 30, 2021 and 2020 was \$187,329 and \$176,201, respectively.

Notes to Financial Statements

June 30, 2021 and 2020

Note 1 - Nature of Organization and Significant Accounting Policies (continued)

Impairment of Long-Lived Assets. In the event that facts and circumstances indicate that property and equipment, or other assets, may be impaired, an evaluation of recoverability would be performed. If an evaluation is required, the estimated future undiscounted cash flows associated with the asset are compared to the asset's carrying amount to determine if a write-down to market value would be necessary. No impairment losses were recorded during the years ended June 30, 2021 and 2020.

Leases. The Organization determines if an arrangement is a lease at inception. Operating leases are included in right-of-use ("ROU") lease assets, current portion of lease obligations, and long term lease obligations on the Organization's statements of financial position. ROU lease assets represent the Organization's obligation to make lease payments arising from the lease. Operating ROU lease assets and obligations are recognized at the commencement date based on the present value of lease payments over the lease term. As most of the Organization's leases do not provide an implicit rate, the Organization uses its incremental borrowing rate based on the information available at the commencement date in determining the present value of lease payments. The ROU lease asset also includes any lease payments made and excludes lease incentives. The Organization's lease terms may include options to extend or terminate the lease when it is reasonably certain that the Organization will exercise that option. Lease expense for lease payments is recognized on a straight-line basis over the lease term.

Basis of Net Asset Presentation. The Organization reports information regarding its financial position and activities according to two classes of net assets - net assets without donor restrictions and net assets with donor restrictions:

Net Assets Without Donor Restrictions. Net assets resulting from revenues generated, receiving contributions that have no donor stipulations, providing services, receiving rents, and receiving interest and other income, less expenses incurred in providing program-related services, raising contributions, and performing administrative functions.

Net Assets With Donor Restrictions. Net assets resulting from gifts of cash and other assets that are received with donor stipulations that limit the use of donated net assets, until the donor restriction expires, that is, until the stipulated time restriction ends or the purpose restriction is accomplished.

Contributions and Grants. Contributions and grants are recognized when amounts are received. Donorrestricted amounts are reported as increases in net assets with donor restrictions depending on the nature of the restrictions. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions. Contributions and grants that are restricted by the donor or grantor are reported as increases in net assets without donor restrictions if the restrictions expire in the fiscal year in which the amounts are recognized.

Donated Food Inventory. All donated inventory is recorded at fair value and is received from private businesses, organizations, and individuals. Donated inventory is considered to be unrestricted support unless the inventory explicitly contains donor restrictions. The Organization only records the value of donated inventory in which it is either the original recipient of the gift, is involved in partnership with another organization for distribution, or if the inventory is used in the Organization's programs.

Notes to Financial Statements

June 30, 2021 and 2020

Note 1 - Nature of Organization and Significant Accounting Policies (continued)

To determine food inventory values, donated food inventories are weighed when they arrive at the Organization's warehouse and are weighed again before distribution. The Organization uses per pound values as published annually by Feeding America, a national organization of which the Organization is an affiliate.

The following average per pound values were used to value the following inventory donations received and inventory distributions made during the years ended June 30:

	2021		2020	
Food-only items	\$	1.70	\$	1.49
Mixed food and non-food items	\$	1.79	\$	1.74

Contributed Services. Contributed services are recognized if the services received satisfy the criteria for recognition. The contributions of services are recognized if services received (a) create or enhance non-financial assets or (b) require specialized skills that are provided by individuals possessing those skills and would typically need to be purchased if not provided by donation. A substantial number of volunteers have donated significant amounts of their time to the Organization's administrative services. However, these donated services are not reflected in the financial statements since the services are not professional in nature, and as such, do not meet the criteria for recognition as contributed services.

Advertising. The Organization expenses advertising costs as they are incurred. Costs, expensed as advertising and marketing in the statements of functional expenses, were \$63,054 and \$54,050 for the years ended June 30, 2021 and 2020, respectively.

Income Taxes. The Organization is a nonprofit corporation exempt from income taxes as described in Section 501(c)(3) of the Internal Revenue Code and is classified by the Internal Revenue Service as other than a private foundation. Accordingly, no provision for income taxes has been made.

Functional Allocation of Expenses. Direct expenses have been allocated to the applicable program for which the expenses were incurred. Indirect expenses have been allocated between program and supporting services based on an analysis of personnel time and space utilized for the related activities.

Subsequent Events. The Organization evaluates events and transactions occurring subsequent to the date of the financial statements for matters requiring recognition or disclosure in the financial statements. The accompanying financial statements consider events through December 6, 2021 the date at which the financial statements were available for release.

Notes to Financial Statements

June 30, 2021 and 2020

Note 2 - Fair Value Measurements

The following table summarizes the Organization's fair value of assets measured on a recurring basis by fair value hierarchy as of June 30, 2021:

	Fair Value		I	_evel1	Level2	Level3
Equity securities Stock funds Taxable bonds and	\$	334,871 619,566	\$	334,871 619,566	\$	\$
taxable bond funds Total assets in FV hierarchy	_	3,697,133 4.651.570	\$	954.437	3,697,133 <u>\$3,697,133</u>	\$
Investments measured at NAV: Beneficial interest in assets held by Foundation (see Note 1)		264,199				
Total assets valued at fair value	\$ 4	4,915,769				

The following table summarizes the Organization's fair value of assets measured on a recurring basis by fair value hierarchy as of June 30, 2020:

	Fair Value	Level 1	Level2	Level3
Taxable bonds and	value	Leveri	Leveiz	Levelo
taxable bonds and	\$ 1,185,269	\$	\$ 1,185,269	\$
Total assets in FV hierarchy	\$ 1,185,269	\$	\$ 1,185,269	\$
Investments measured at NAV: Beneficial interest in assets held by Foundation (see Note 1)	196,180			
Total assets valued at fair value	\$ 1,381,449			

Changes in Fair Value Levels. The availability of observable market data is monitored to assess the appropriate classification of financial instruments within the fair value hierarchy. Changes in economic conditions or model-based valuation techniques may require the transfer of financial instruments from one fair value level to another. In such instances, the transfer is reported at the beginning of the reporting period.

The Organization evaluated the significance of transfers between levels based upon the nature of the financial instruments and size of the transfer relative to total net assets available for benefits. For the years ended June 30, 2021 and 2020, there were no significant transfers in or out of fair value levels.

Notes to Financial Statements

June 30, 2021 and 2020

Note 2 - Fair Value Measurements (continued)

The following sets forth a summary of the Organization's beneficial interest in assets held by foundation reported at NAV at June 30:

				Other	
		Unfunded	Redemption	Redemption	Redemption
	Fair Value	Commitment	Freguencx:	Restrictions	Notice Period
2021					
\$	264,199	N/A	Immediate	Redemptions	None
<u>2020</u>				will only be made	
\$	196,180	N/A	Immediate	upon written request	None
				of the Organization	

Net investment earnings consisted of the following for the years ended June 30:

		2021		2020
Interest, dividends, and net gains	\$	131,768	\$	34,826
Change in value of beneficial interest				
in assets held by foundation		68,019		{862}
	<u>\$</u>	<u>199.787</u>	<u>\$</u>	33.964

Note 3 - Right-of-use Assets

Right-of-use assets consist of the following at June 30:

	 2021		2020
Right-of-use assets under operating			
leases (equipment)	\$ 403,502	\$	482,691
Less accumulated amortization	 (153,278)		(288,675)
Net right-of-use assets	\$ 250,224	\$	194,016

Annual amortization for the years ended June 30, 2021 and 2020 was \$62,234 and \$64,572, respectively.

Note 4 - Board-Designated Net Assets

As of June 30, 2021 and 2020, the Organization's board of directors designated net assets for operations of \$3,211,550 and \$2,438,174, respectively. These designations are based on the next six months of budgeted operational expenses as of the respective year-end.

Notes to Financial Statements

June 30, 2021 and 2020

Note 5 - Net Assets with Donor Restrictions

A summary of net assets with donor restrictions at June 30, 2021 is as follows:

	•	July 1, 2020	A	dditions	R	eleases	J	une 30, 2021
Time restrictions	\$		\$	100,170	\$		\$	100,170
Purpose restrictions								
COVID relief				58,333				58,333
Summer food program		87,528		44,990		99,380		33,138
Food purchases - Costco				22,340				22,340
Neighborhood grocery initiative				15,000				15,000
Senior nutrition				15,000				15,000
	\$	87,528	\$	255,833	\$	99,380	\$	243,981

A summary of net assets with donor restrictions at June 30, 2020 is as follows:

	July 1, 2019	Д	dditions	R	eleases	une 30, 2020
Time restrictions	\$ 86,382	\$		\$	86,382	\$
Purpose restrictions						
Summer food program	92,000		100,000		104,472	87,528
Job training program	15,500				15,500	
	\$ 193,882	\$	100,000	\$	206,354	\$ 87,528

Note 6 - Endowment Funds

The Organization's endowment consists of a single fund with the Ann Arbor Area Community Foundation. As required by accounting principles generally accepted in the United States of America, net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

Notes to Financial Statements

June 30, 2021 and 2020

Note 6 - Endowment Funds (continued)

The following summarizes the changes in endowment net assets for the years ended June 30, 2021 and 2020:

Endowment net assets, July 1, 2019	 out Donor strictions 196,042
Interest and dividends	2,200
Net realized and unrealized losses	(1,398)
Investment and administrative fees	(1,664)
Contributions	1,000
Change in endowment net assets	 138
Endowment net assets, June 30, 2020	\$ 196,180
Interest and dividends	\$ 1,836
Net realized and unrealized gains	67,866
Investment and administrative fees	(1,683)
Change in endowment net assets	 68,019
Endowment net assets, June 30, 2021	\$ 264,199

Note 7 - Leases and Commitments

Operating lease obligations consist of the following at June 30:

		202	1	2020
Operating lease agreement for a vehicle; payment of \$1,218; 84-month lease term January 2021	monthly expiring	\$		\$ 8,386
Operating lease agreement for a vehicle; payment of \$1,575; 84-month lease term August2020	monthly expiring			3,131
Operating lease agreement for a vehicle; payment of \$1,853; 78-month lease term May 2022	•	1	9,881	40,557
Total carried to next page	_	1	9,881	52,074

Notes to Financial Statements

June 30, 2021 and 2020

Note 7 - Leases and Commitments (continued)	0004	0000
Total from previous page	<u>2021</u> 19,881	<u>2020</u> 52,074
Operating lease agreement for office equipment; monthly payment of \$257; 60-month lease term expiring March 2022	2,266	5,159
Operating lease agreement for office equipment; monthly payment of \$120; 51-month lease term expiring July 2022	1,520	2,852
Operating lease agreement for a vehicle; monthly payment of \$1,097; 84-month lease term expiring March 2027	65,652	75,268
Operating lease agreement for a vehicle; monthly payment of \$980; 78-month lease term expiring March 2026	49,631	58,663
Operating lease agreement for a vehicle; monthly payment of \$893; 78-month lease term expiring February 2027	52,785	
Operating lease agreement for a vehicle; monthly payment of \$835; 84-month lease term expiring June 2028	58,489	
Total	250,224	194,016
Less current portion	(58,675)	(55,066)
Operating lease obligations, net of current portion, net of unamortized present value discount	\$ 191,549	\$ 138,950
Weighted average discount rate at June 30 Weighted average remaining lease term at June 30	5% 2.9 years	5% 2.7 years

Future annual undiscounted lease payments under operating leases are as follows at June 30, 2021:

Year ended	
June 30	Total
2022	\$ 58,675
2023	37,044
2024	38,814
2025	40,799
2026	39,934
Thereafter	34,958
	\$ 250,224

Notes to Financial Statements

June 30, 2021 and 2020

Note 8 - Letter of Credit

The Organization has an irrevocable standby letter of credit to secure payment of insurance claims on its self-insured state unemployment plan. The letter of credit was calculated at \$60,454 and \$59,853 with no outstanding claims at June 30, 2021 and 2020, respectively. The letter of credit is unsecured.

Note 9 - In-Kind Contributions

In-kind contributions consisted of the following at June 30:

	2021	2020
Donated food	\$ 13,378,320	\$ 10,499,196
Donated delivery services		5,000
	\$ 13,378,320	\$ 10,504,196

Note 10 - Special Event

The Organization derived net support from the following special fundraising event during the year ended June 30, 2021:

	F	Rockin'
Sales and contributions	\$	636,162
Direct costs		(479)
Net support	\$	635,683

The Organization derived net support from the following special fundraising event during the year ended June 30, 2020:

	Rockin'
Sales and contributions	\$ 378,109
Direct costs	 (1,116)
Net support	\$ 376,993

Note 11 - Retirement Plan

The Organization maintains a 401(k) plan covering all employees who have completed at least 90 days of service. The Organization makes a safe harbor matching contribution of 200% of an employee's deferrals that do not exceed 3% of compensation. These matching contributions are 100% vested. Amounts contributed by the Organization were \$131,295 and \$108,967 for the years ended June 30, 2021 and 2020, respectively.

Notes to Financial Statements

June 30, 2021 and 2020

Note 12 - Liquidity and Availability of Resources

The Organization receives significant contributions and promises to give that are restricted by donors, and considers contributions restricted for programs which are ongoing, major, and central to its annual operations to be available to meet cash needs for general expenditures. The Organization manages its liquidity and reserves following three guiding principles: operating within a prudent range of financial soundness and stability; maintaining adequate liquid assets to fund near-term operating needs; and maintaining sufficient reserves to provide reasonable assurance that long-term obligations will be discharged. The Organization has a liquidity policy to maintain current financial assets less current liabilities at a minimum of six months budgeted operating expenses. To achieve this target, the Organization forecasts its future cash flows and monitors its liquidity quarterly, and monitors its reserves annually. During the years ended June 30, 2021 and 2020, the level of liquidity and reserves was managed within the policy requirements.

The Organization's financial assets available for general expenditures within one year are as follows at June 30:

		2021	2020
Financial assets at year end:			
Cash and cash equivalents	\$	5,145,815	\$ 5,429,387
Investments		4,651,570	1,185,269
Pledges and grants receivable		100,170	
Accounts receivable		7,423	7,340
	_	9,904,978	6,621,996
Less amounts not available to be used within one year:			
Assets designated by the board			
for operational reserve		{3,211,550)	{2,438,174}
		{3,211,550)	{2,438,174}
Financial assets available for general			
expenditures within one year	\$	616931428	\$ 41183,822

All of the Organization's net asset restrictions are generally released within the next fiscal year. The Organization anticipates that all net asset restrictions as of June 30, 2021 will be fully released during the next fiscal year.

Note 13 - Beneficial Interest in Assets Held at Community Foundation

The Ann Arbor Area Community Foundation ("the Foundation") acts under an arrangement as a depository for gifts, conveyances, and other transfers intended to assist Food Gatherers in achieving its goals and purposes. At June 30, 2021 and 2020, the Foundation held donations for the benefit of Food Gatherers of \$23,243 and \$16,690, respectively. As the Foundation holds variance power over these assets and, therefore, has the authority to redirect these funds, these amounts are not recorded as assets of the Organization.

Notes to Financial Statements

June 30, 2021 and 2020

Note 14- State Unemployment Self-Insurance Plan

The Organization participates in a state unemployment self insurance plan. The claim exposure varies based on the number of state approved claims. Under the plan, the Organization accrues the estimated expense of state unemployment costs based on approved claims received from its insurance company. There were no accruals as of June 30, 2021 and 2020. Claim payments based on actual claims ultimately filed could differ materially from these estimates.

Note 15 - Concentrations

Bank Deposits. At certain times during the years ended June 30, 2021 and 2020, the Organization maintained cash balances in excess of federally insured limits. Management believes the risk of loss on these amounts is minimal.

Geographical. The Organization receives a substantial amount of its support and revenue from within the Washtenaw County area. The effects of this concentration of credit risk on the Organization's financial statements have not been determined for the years ended June 30, 2021 and 2020.

Note 16 - Uncertainty Related to Virus Pandemic

In December 2019, an outbreak of a novel strain of coronavirus ("COVID-19") originated in Wuhan, China and has since spread to a number of other countries, including the U.S. On March 11, 2020, the World Health Organization characterized COVID-19 as a pandemic.

Potential impacts to the Organization include disruptions or restrictions on the Organization's ability to work which may include restrictions on its ability to provide services, raise funds, and perform necessary administrative tasks. The potential impacts of COVID-19 on the Organization's funders that my affect the funders' ability to continue to support the Organization's operations are unknown.

COVID-19 may also adversely affect the economies and financial markets of many countries, resulting in an economic downturn that could adversely impact the Organization's operating results. Although management continues to monitor and assess the effects of the COVID-19 pandemic on its operations, the ultimate impact of the COVID-19 outbreak or a similar health epidemic is highly uncertain and subject to change.